

## Food for Thought

This chapter explored the implications and possibilities in connection with developing a thorough understanding of the risk and impacts which might apply to your organization. You have learned about a number of different approaches, and now it is time to think about which you will choose to use. As you tackle the exercises below, you will find it helpful to consult the downloadable **Business Continuity Toolkit**.

Here are some questions for you to reflect upon. Use one, or more, of the case study situations from any of the previous chapters. By now, you should know which scenarios are best suited to your viewpoint and background. The more variety and depth you add to these exercises, the more benefit you will reap in the long run.

### Exercises

1. Before you can do any sort of impact analysis, you need to sell the idea to top management, telling them why and how it should be done.
  - › Whom do you think you should be talking to?
  - › What will you say to them?
    - ▲ How do you think they might respond?
2. Think about how you would conduct a functional BIA (FBIA).
  - › Whom will you turn to for help in organizing the FBIA?
  - › Who would you want to invite?
    - ▲ Consider roles or job titles rather than specific nominees.
3. Prepare your opening presentation for an FBIA.
  - › Would you want or expect to use slides?
    - ▲ Practice the opening with a flipchart.
4. Develop a work plan for a full BIA.
  - › What documentation will you need?
  - › How long do you think it will take?
    - ▲ Consider the number of sessions and their duration, match appointment schedules, and write up the results.
5. Conduct a five step functional analysis as instructed in Section 5.6 of this chapter for your case study organization.
  - › How many critical and super critical functions?
  - › Are there any business lessons to be learned from this?